

Illustrative synthetic sample. The subject is fictional and the source URLs are placeholders – this document demonstrates the format and the evidence apparatus, not real research.

Arvid Lindqvist-Tan

Founder of Meridian Container Leasing; sold to Nordholm Group 2019; SGX-listed 2011–2019

RECONCILIATION

Strongly consistent — with the 25–100m band

Next step — Ready for RM / client validation

GENERATED 2026-08-07

Wealth typology	Expected relationship	Booking centre
Founder equity / exit	25–100m	Singapore
Sources by tier	Claims not yet verified to	Last change
T1 × 3 · T3 × 1 · T4 × 1	this person	2026-08-07
	0	

T1–2 registries, regulators, court and exchange records · T3 financial press with named sourcing · T4 secondary press and self-description · ochre marks = tier 4, unverified-identity, or unresolvable-source material

2 EXECUTIVE SUMMARY

Arvid Lindqvist-Tan is the founder of Meridian Container Leasing (Singapore, incorporated 2004), evidenced by the ACRA register.¹ His wealth derives principally from the 2019 sale of his Meridian stake to Nordholm Group for S\$412 million per the SGX filing, which records a 38% stake against the 41% reported by the FT.² A documented disposal of this scale plausibly accounts for a relationship in the 25–100m band.³

1 T1 ACRA

2 T1 SGX; T3 Financial Times

3 T1 SGX

3 RECONCILIATION

OUTCOME — STRONGLY CONSISTENT · AGAINST STATED BAND 25–100M

The stated expected relationship size is the 25–100m band. The evidenced 2019 disposal — S\$412 million for the founder's stake, per the SGX filing — is an event of a scale that plausibly accounts for a relationship in that band

without requiring any estimate of total net worth. Timing is consistent: the liquidity event precedes the proposed relationship by seven years.

4 THE WEALTH STORY

Arvid Lindqvist-Tan founded Meridian Container Leasing in Singapore in 2004 and remained a director until its sale.⁴ The decisive wealth event is the 2019 disposal of his Meridian shareholding to Nordholm Group for S\$412 million; the SGX filing records a 38% stake, while contemporaneous FT reporting put it at 41% — both figures are shown because the sources disagree.⁵ Since 2020 he has been described in trade press — a single, non-primary source — as an advisor to regional logistics ventures.⁶

He is understood to have reinvested the majority of the proceeds into European port infrastructure.⁷

4 T1 ACRA 2019-03-02 · SG · matched: director of Meridian Container Leasing Pte Ltd

5 T1 SGX 2019-06-14 · SG · matched: founder and CEO of Meridian (SGX filing); T3 Financial Times 2019-06-15 · GB · independent · matched: Meridian founder (named in FT report)

6 tier 4 · single source T4 TradeWire Asia 2019-06-16 · SG · independence unknown · matched: Meridian founder (trade press)

5 TIMELINE

2019-06-14 Disposed of his shareholding in Meridian to Nordholm Group AB in 2019 for S\$412 million; the SGX filing states a 38% stake. (S\$412 million)
Conflict on disposed stake size: 38% (SGX filing, 2019-06-14) vs 41% (Financial Times, 2019-06-15) — both retained.

7 tier 4 · single source · unsupported by cited source T4 TradeWire Asia 2019-06-16 · SG · independence unknown · matched: Meridian founder (trade press)

2019-06-15 Contemporaneous financial press reported the disposed stake as 41%.
Conflict on disposed stake size: 38% (SGX filing, 2019-06-14) vs 41% (Financial Times, 2019-06-15) — both retained.

6 CORPORATE FOOTPRINT

Listed because a statement verified to this person names them. The entity records are matched by name from public registries and are not individually verified.

Entity	Type	Role	Stake	Dates	Jur.
Meridian Container Leasing Pte Ltd	company	Founder, Director, CEO (2004–2019)	38% (per SGX filing; press reported 41%) <i>conflict: 38% (SGX filing, 2019-06-14) vs 41% (Financial Times, 2019-06-15)</i>	2004-05-11 – 2019-06-14	SG
Nordholm Group AB	board seat	Non-executive director (2019–2022)	—	2019-09-01 – 2022-03-01	SE

7 CONTEXT

Context for the wealth story. Atintra may surface public information relevant to it, but it is not a comprehensive screening system and does not replace sanctions, PEP or adverse-media screening.

No identity-confirmed public-record items evidenced in the public record. Absence of public evidence is not adverse — see the gap register and the questions for the client.

EXCLUDED FROM THIS FILE

1 source retrieved under this name is cited by no statement in this report: KL Sessions Court — negligence suit (MY). Any statement resting on it was anchored to a different candidate and stays in the workspace — it forms no part of this profile.

8 WHAT COULD NOT BE ESTABLISHED

OPEN GAPS

The disposed stake is recorded as 38% (SGX) and 41% (FT); the discrepancy is **unresolved**. Would be closed by: The share purchase agreement or the register of members at completion.

Post-2019 deployment of proceeds is publicly **unevidenced**. Would be closed by: Audited accounts or portfolio statements for the vehicle(s) holding the proceeds.

9 QUESTIONS & NEXT STEPS

RECOMMENDED NEXT STEP

Ready for RM / client validation

The identity and wealth narrative are sufficiently supported by the public record; take the file and the questions below into the client conversation.

1. The SGX filing records a 38% disposed stake; the FT reported 41%.

Can you provide the share purchase agreement or completion register? (conflict — disposed stake size)

2. How were the disposal proceeds deployed after 2019, and which vehicles hold them today? (gap: post-2019 deployment unevidenced)

FURTHER RESEARCH — BANK-SIDE, NOT FOR THE CLIENT

Obtain Meridian Holdings' FY2019 annual report from SGX to confirm the disposal completion terms. — gap: stake recorded as 38% (SGX) vs 41% (FT)

10 SOURCES

T1 ACRA — ACRA BizFile extract — Meridian Container Leasing Pte Ltd · SG · 2019-03-02 · accessed 2026-08-07

<https://www.acra.gov.sg/example/meridian>

T1 SGX — SGX announcement — proposed disposal of Meridian shares · SG · 2019-06-14 · accessed 2026-08-07

<https://links.sgx.com/example/announcement>

T3 Financial Times — Nordholm buys Meridian founder's stake · GB · independent · 2019-06-15 · accessed 2026-08-07

<https://ft.example.com/meridian-sale>

reprint — TradeWire Asia · 2019-06-16 · collapsed to the original above

RETRIEVED BUT NOT CITED

Found under this name and kept for the audit trail. No statement in this report rests on it; material anchored to a different candidate is excluded from this file — see the workspace.

T1 Malaysian Judiciary — KL Sessions Court — negligence suit · MY · 2021-02-10 · accessed 2026-08-07

<https://courts.example.my/case>

Atintra — prototype · prospect-only · not a comprehensive screening system; does not replace sanctions, PEP or adverse-media screening · no net-worth estimate is made anywhere in this document · absence of public evidence is not adverse